# **Envisioning possible futures of the Greater Vancouver gateway**

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Forward





## **Port Forward**

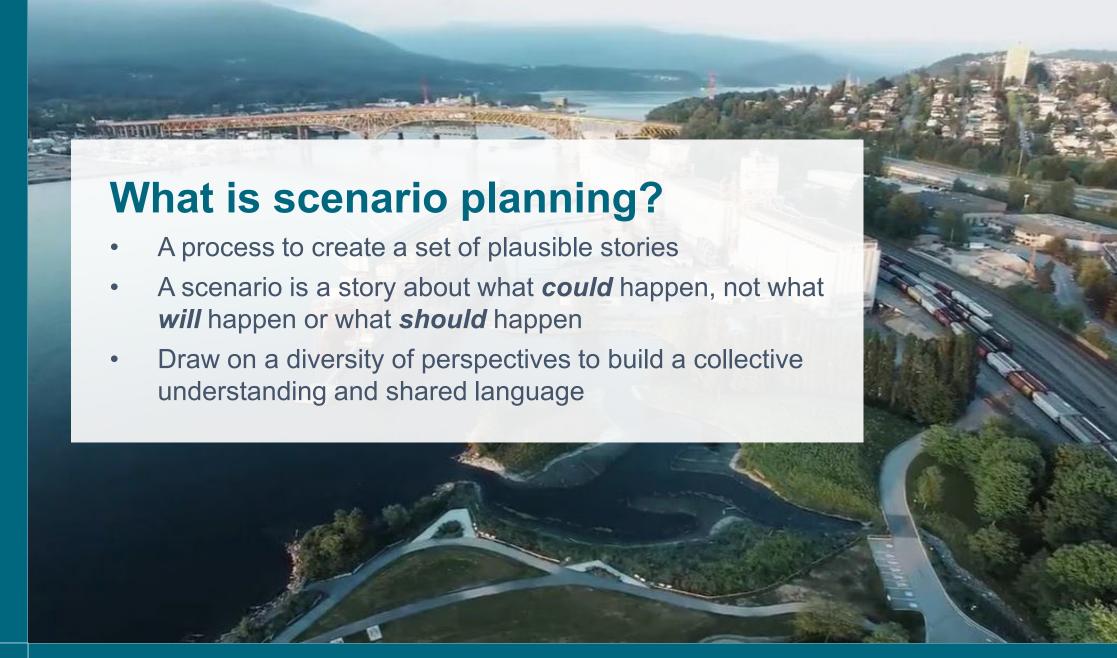
- Overview
- Objectives
- Process
- External engagement
- Internal engagement
- Final scenarios report and video
- Q&A



### What is Port Forward?

- A new scenario planning initiative convened by the port authority
- A process that builds on more than 10 years of experience in scenario planning since Port 2050
- An opportunity for external and internal senior leaders and employees to provide input into the scenarios developed



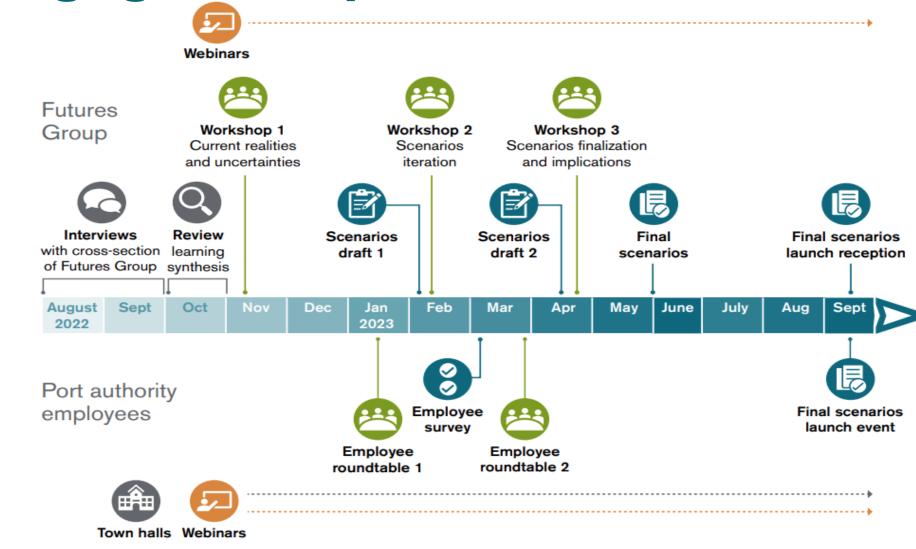


# Port Forward objectives

- Strengthen relationships among gateway participants
- Expand thinking about possible futures for the gateway and beyond
- Increase external alignment with the port authority's agenda
- Provide employee engagement and input opportunities
- Integrate with internal business planning
- Enhance our reputation as a strategic, forward-looking leader



# **Engagement process**



# Future Group engagement

### Workshop 1: November 2022

- Table discussions to explore 8 key uncertainties used as building blocks for scenarios
- Speakers delivered presentations topics from key uncertainties with Q&As throughout the day
- Rough, high level draft of scenarios developed

### Workshop 2: February 2023

- Draft scenarios were introduced to the Futures Group
- Tables engaged in collaborative scenario exploration and improvement
- Speakers delivered presentations with Q&As throughout the day

### Workshop 3: April 2023

- Tables discussed threats, opportunities and implications of the refined scenarios
- Speakers delivered presentations and Q&A throughout the day



# Employee engagement

#### Employee roundtables

- took part across four two-hour sessions: two in January and two in March
- Tables discussed the key uncertainties and realities and their impact on the future of the gateway
- Participants also reviewed a refined draft of the scenarios document and discussed threats, opportunities and implications

#### Employee Survey

- Employees were invited to provide their feedback by completing an online survey
- Survey included questions about the plausibility for each of the scenarios and the relevance of each scenario to their role at the port authority.





# Future Fridays webinar series



October 28, 2022 Janice Gross Stein

**Topic:** Geopolitics and Canada's future with China



December 2, 2022 John Stackhouse

**Topic:** Reflections from COP27 and implications on Canada's journey to net zero



January 20, 2023 Dr. Simon Bennett

**Topic:** Summary of findings from the *World Energy Outlook* 



February 24, 2023 Stephen Poloz

**Topic:** The Next Age of Uncertainty – How the World can adapt to a risker future

## **PORT**

### Port Forward scenarios

- As a result of the transformative scenario process through Port Forward, four scenarios were produced:
  - Squandered opportunities
  - Rising to the challenge
  - Everyone for themselves
  - Weather the storm
- At the highest level, each scenario considers how the future could unfold based on key drivers, presented as axes in the table.

#### **Squandered** opportunities

A story of growing, shifting trade landscape in which Canada and the gateway are unprepared to capture opportunities or address structural issues

Global: stable but shifting trade growth and modest action on climate change

National: entrenched politics and lack of clear vision lead to missed opportunities

Local: low investment and superficial collaboration limits capacity and deepens divisions

#### Rising to the challenge

A story about navigating tensions that come with high opportunity, economic abundance, and growth.

Global: stable and predictable growth and accelerated action on climate change

National: aligned policies, consistent vision, and diversified trade partners

Local: tensions rise as benefits and impacts of growth are uneven, forcing renewed collaboration and structural change



Insular and inward-looking

#### Evervone for themselves

Global: rising authoritarianism, economic conflict,

National: deregulation and alignment with an

Local: growth achieved at the expense of



and the subsequent renewal that new

Global: climate disruption and conflict destabilize

National: economic and environmental collapse

Local: disruption drives new alliances and the



Fragmented and protectionist



### Link to the Port Forward video and report:

Port Forward | Port of Vancouver (portvancouver.com)

# ➤ Thank you!