

PORT FORWARD

Envisioning possible futures of the Greater Vancouver gateway

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Forward



Port Forward

- Overview
- Objectives
- Process
- External engagement
- Internal engagement
- Final scenarios report and video
- Q&A



What is Port Forward?

- A new scenario planning initiative convened by the port authority
- A process that builds on more than 10 years of experience in scenario planning since Port 2050
- An opportunity for external and internal senior leaders and employees to provide input into the scenarios developed



What is scenario planning?

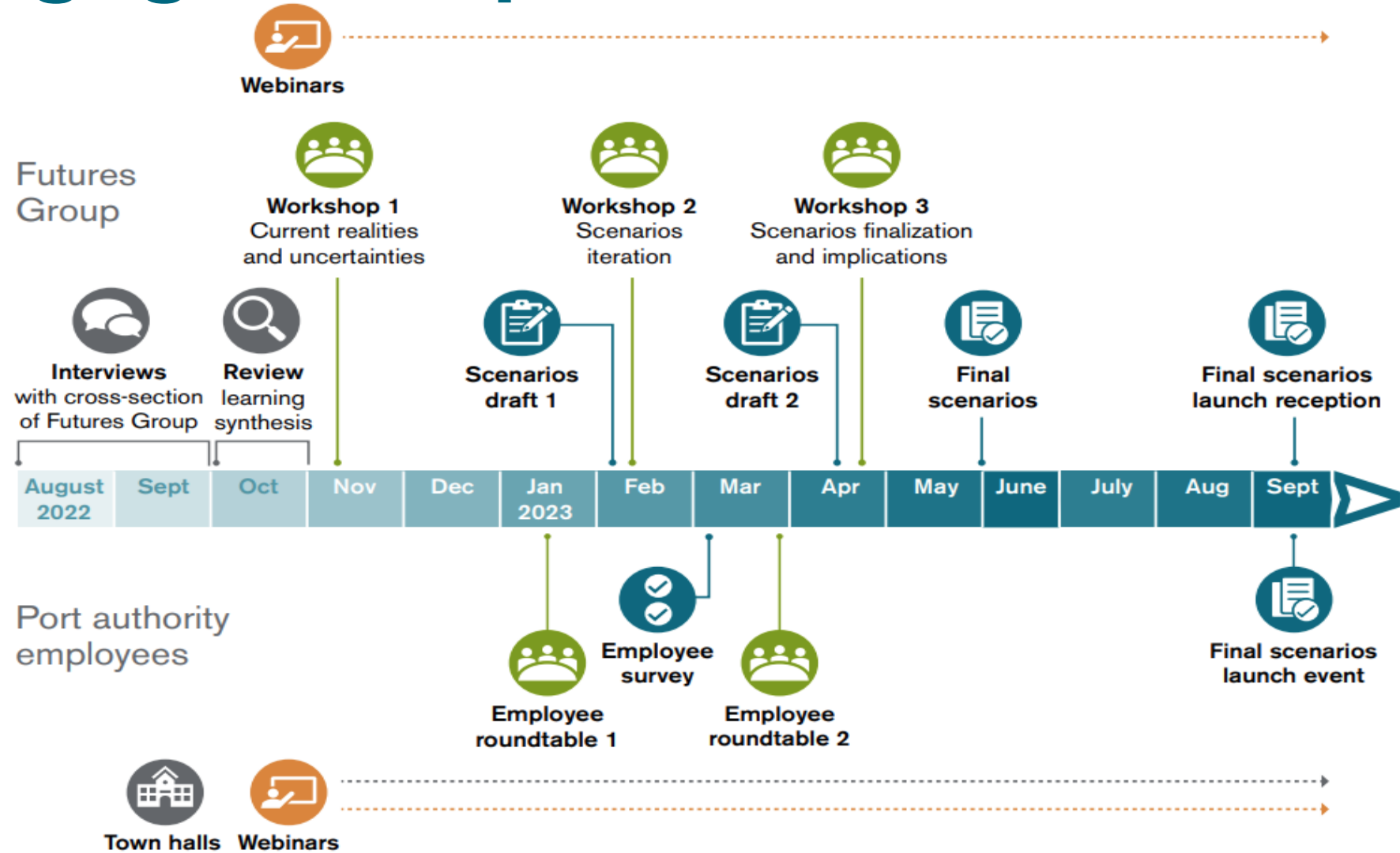
- A process to create a set of plausible stories
- A scenario is a story about what ***could*** happen, not what ***will*** happen or what ***should*** happen
- Draw on a diversity of perspectives to build a collective understanding and shared language

Port Forward objectives

- Strengthen relationships among gateway participants
- Expand thinking about possible futures for the gateway and beyond
- Increase external alignment with the port authority's agenda
- Provide employee engagement and input opportunities
- Integrate with internal business planning
- Enhance our reputation as a strategic, forward-looking leader



Engagement process



Future Group engagement

- Workshop 1: November 2022
 - Table discussions to explore 8 key uncertainties used as building blocks for scenarios
 - Speakers delivered presentations topics from key uncertainties with Q&As throughout the day
 - Rough, high level draft of scenarios developed
- Workshop 2: February 2023
 - Draft scenarios were introduced to the Futures Group
 - Tables engaged in collaborative scenario exploration and improvement
 - Speakers delivered presentations with Q&As throughout the day
- Workshop 3: April 2023
 - Tables discussed threats, opportunities and implications of the refined scenarios
 - Speakers delivered presentations and Q&A throughout the day



Employee engagement

- Employee roundtables
 - took part across four two-hour sessions: two in January and two in March
 - Tables discussed the key uncertainties and realities and their impact on the future of the gateway
 - Participants also reviewed a refined draft of the scenarios document and discussed threats, opportunities and implications
- Employee Survey
 - Employees were invited to provide their feedback by completing an online survey
 - Survey included questions about the plausibility for each of the scenarios and the relevance of each scenario to their role at the port authority.



Future Fridays webinar series



October 28, 2022
Janice Gross Stein

Topic: Geopolitics and
Canada's future with
China



December 2, 2022
John Stackhouse

Topic: Reflections from
COP27 and implications
on Canada's journey
to net zero



January 20, 2023
Dr. Simon Bennett

Topic: Summary of
findings from the *World
Energy Outlook*



February 24, 2023
Stephen Poloz

Topic: The Next Age of
Uncertainty – How the
World can adapt to a
riskier future

Port Forward scenarios

- As a result of the transformative scenario process through Port Forward, four scenarios were produced:
 - Squandered opportunities
 - Rising to the challenge
 - Everyone for themselves
 - Weather the storm
- At the highest level, each scenario considers how the future could unfold based on key drivers, presented as axes in the table.



Link to the Port Forward video and report:

[Port Forward | Port of Vancouver \(portvancouver.com\)](#)

▷ Thank you!